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## 2020 AIA Fellowship

Candidate      Jaime E. Sobrino  
Organization    LEO A DALY  
Location        Miami, Florida  
Chapter        AIA Florida; AIA Miami

### **Category of Nomination**

Object 3 > Led the Institute

### **Summary Statement**

As an inspirational AIA leader, Jaime E. Sobrino has initiated and enriched organizational innovation at the local, state, and national level through strategic leadership, unique public awareness campaigns, and mentorship.

### **Education**

Cornell University, Ithaca, NY - Bachelors of Architecture  
1992-1997 (5 years)

### **Licensed in:** Puerto Rico

Florida

### **Employment**

Leo A. Daly  
West Palm Beach, Florida  
Vice President, Director of Operations  
May 2018- Present (1 year and 5 months)

PMA Consultants, LLC  
Miami, Florida  
Senior Director  
September 2014 – April 2018 (3 years and 7 months)

Omega Engineering, LLC  
San Juan, Puerto Rico  
VP Business Development  
August 2004 – September 2014 (10 years and 1 month)

Program Manager  
Puerto Rico Department of Housing & PRHFA - Rio Piedras, Puerto Rico  
2002 – 2004 (2 years)

Principal  
S+G Architects - San Juan, Puerto Rico  
2000 – 2006 (6 years)

Adjunct Professor

School of Architecture Polytechnic University – Hato Rey, Puerto Rico

1998 – 2000 (2 years)

Assistant Director

San Juan Historic Center Office, Municipality of San Juan – Old San Juan

1998 – 2002 (2 years)

Staff Architect

Luis Gutierrez Architects - San Juan, Puerto Rico

1997 – 1998 (2 years)



Paul Mankins, FAIA  
Chair, 2020 AIA Jury of Fellows  
c/o American Institute of Architects,  
1735 New York Avenue NW, Washington DC 20006

**RE: Sponsor Letter for Jaime E. Sobrino, AIA – Candidate for 2020 Fellowship**

Dear Chair Mankins and Members of the Jury of Fellows:

It is with great privilege and honor that I submit this letter as the sponsor of Jaime E. Sobrino AIA, in his nomination for elevation to the AIA College of Fellows. For over a decade I have been a keen observer of Jaime's AIA and community leadership in Puerto Rico, Florida, and nationally. I am also an admirer of his dedication to making a difference, and his many impactful achievements through his actions, his beliefs, and his collaborative spirit.

What has impressed me the most about Jaime is his personal commitment to "give back" to improve the conditions both in the profession and the community. His leadership style gets things accomplished by building relationships through detailed preparation, thoughtful vision, and a tactful collaborative demeanor. His visionary leadership to establish training and implementation of the Post Disaster Safety Assessment Program in Puerto Rico put dozens of architects into communities ravaged by Hurricane Maria to assess damage and develop strategy for recovery, including getting over 150 schools back online faster than initially anticipated. The positive impact from his work on the lives of people affected by this devastating storm is immeasurable.

Jaime's legacy in the profession has been built through his AIA involvement as a visible and respected leader. Most notably in his recent position, voted by his peers, as Moderator of the AIA Strategic Council, his leadership propelled the establishment of new programs and deliverables that have positioned this body as the visionary and ethical strategic entity of the AIA. This outcome is in no small part responsible for this group deciding to lead the world-wide challenge of finding solutions to combat climate change. Additionally, Jaime's role in founding and implementing the AIA Miami Christopher Kelley Leadership Development Program focusing on teaching core professional leadership skills to young professionals, has put in place a program that will identify, train and position architects as leaders in the profession, community and business for decades.

His leadership style of respect, dignity, and thoughtfulness has left a legacy that has gained him recognition and admiration nationwide. Jaime has, and continues to inspire others to selflessly give of themselves as leaders committed to striving to make a difference in everything they do.

His work has not only touched countless lives in Florida and the Caribbean, but also acts as a model for a standard of excellence nationwide of how architects can reach beyond the profession to influence issues that improve the quality of life of our communities. His leadership and accomplishments have resulted in a body of work which embodies the values and ideals we celebrate and uphold in the AIA College of Fellows. Through his broad resume of selfless service and his ongoing dedication to leading by example, Jaime E. Sobrino, AIA deserves your highest consideration for elevation to the AIA College of Fellows.

Respectfully,

A handwritten signature in blue ink that reads "mickey jacob". The signature is fluid and cursive, with "mickey" on the top line and "jacob" on the line below it, separated by a short horizontal line.

Mickey Jacob, FAIA



**JAIME E. SOBRINO, AIA, PMP, LEED AP**

AIA Fellowship Submission  
**OBJECT 3 - Led the Institute**

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## SUMMARY STATEMENT

*As an inspirational AIA leader, Jaime E. Sobrino has initiated and enriched organizational innovation at the local, state, and national level through strategic leadership, unique public awareness campaigns, and mentorship.*

Jaime E. Sobrino, AIA is a creative leader who has demonstrated an ability to effectively connect with others and spur collaboration to achieve impactful and transformational results at the local, state and national levels. His undeniable impact has helped enhance innovation, public awareness, and leadership development throughout the Institute. Passionate about seeking transformational initiatives to promote the value of architects, architecture and design excellence to a broad audience, Jaime has dedicated his professional career and time to the Institute and communities where he has lived. Since 2009 he has dedicated his leadership to the Institute at local, state and national levels to make a difference for the profession, for architects, and for emerging professionals.

### Leadership Fostering Creativity and Innovation

Elected by his fellow Councilors, Jaime is the **4th Moderator of the AIA National Strategic Council**. Through his leadership with this Think Tank in the AIA, he led the development of initiatives including: The City Architect, Blueprint for Better Cities, Forecast Knowledge, Architecture Quality Index, Augmented/Virtual Reality, Public Awareness campaigns, Transforming Architecture Education and national leadership programs that have transformed the strategic direction of AIA, its components and the profession.

As the Moderator he managed the agenda and built a collaborative group of individuals that addressed issues and formulated solutions at all levels of the Institute.

Focused on collaboration and harnessing the creativity of the entire membership, Jaime developed the first ever Council Questionnaire. This questionnaire distributed to regional leaders and AIA National staff resulted in nationwide responses from AIA members that offered ideas and suggestions to establish research priorities for the Council. From this effort, the Strategic Council reviewed and devised strategies to address these issues at all levels of the Institute.

### Increased Leadership for Public Awareness of AIA and Members work

Jaime has brought forth innovative and influential initiatives and ideas that have enhanced AIA members experience and increased public awareness of our work and profession.

In response to the continuous threats of natural disasters to the Puerto Rico community, Jaime led the **expansion of AIA's Post Disaster Safety-Assessment Program that resulted in the training of 132 Puerto Rican architects** whose work through this program assisted, with a service never experienced before, affected communities to respond and recover.

Jaime co-founded a workgroup in the Council to promote sustainable community design based on the principles of the New Urban Agenda. The initiative has expanded to **20 cities and evolved into the AIA Blueprint for Better Cities national campaign improving communities across the nation**.

**Leveraging social media to highlight AIA Puerto Rico member's work**, Jaime created a **People's Choice Award on Facebook**. The annual awards program established in 2011 has reached close to 1 million views worldwide and demonstrated to architects and the community in Puerto Rico and worldwide of the importance architecture plays in their daily lives.

### Leadership to Share Knowledge and Empower Emerging Professionals

Through Jaime's commitment to the development of emerging professionals, he **founded and served as Chair of the AIA Miami Christopher Kelley Leadership Development Program**. Jaime's program curriculum aimed at providing emerging professionals with experiences and tools to become better leaders.

The program has had 31 participants in its 2 years of existence and continues to grow in interest and participation. This program has built life-long relationships and challenged participants to think beyond their limits and engage their potential as future leaders.

Jaime has committed to a career-long mentorship of students and emerging professionals. Through his mentorship he has impacted students of schools of architecture in the State of Florida and Puerto Rico for over a decade. His work as adjunct professor, guest critic, and speaker at these schools has influenced hundreds of students on leadership and the importance to serve their communities throughout Florida and Puerto Rico.

## LEADERSHIP FOSTERING CREATIVITY AND INNOVATION

### 2018 Strategic Council Moderator

Jaime was elected by his peers as the 4th Moderator of the Strategic Council, the Institute's Think Tank tasked with advancing the profession by informing the Board of Directors and other Institute bodies of important professional issues and opportunities.

Jaime guided 50 Strategic Councilors on initiatives to further AIA and the profession including leadership training, increased engagement by architects as city leaders, promoting the AIA and the profession to the public in various ways, analyzing the impact of new technologies on the profession, and forecasting the future of the practice of architecture.

Jaime developed a framework with tools, deliverables and processes to guide the work. The tools implemented have become part of the Council's ideation process and proven effective in communicating efforts to the Board and influencing the strategic decisions of the Institute.

*"As a Strategic Council classmate and then as Council Moderator, Jaime always put the best interests and needs of the Institute before his own. He sought collaboration and worked to bring the entire Council into a rhythm of delivering quality content and recommendations that were actionable, and furthered the Council's mission and place within AIA governance."*

- Jon Penndorf, FAIA, LEED AP BD+C, RELi AP  
2016-2018 Regional Representative, Middle Atlantic

Jaime advanced the effectiveness of the Council as an influential AIA body by:

- **Sponsoring the Council's first ever resolution** approved at the 2018 AIA National Business Meeting in New York.
- **Synchronizing Council elections for better alignment with the AIA's election process** and improved Council and Board leadership transition.
- **Championing the integration of key staff members with the work of the Council** which led to closer collaboration with AIA's Research & Practice, and other key committees.
- **Promoting a Council job description to better communicate expectations to aspiring Councilors** improving recruitment efforts.
- **Aligning the Council to work collaboratively with the AIA National Board on Resolutions** leading to joint efforts between both bodies to better address the concerns of the membership.

Jaime created a series of tools and events to increase member interaction with Councilors, collect member feedback, and raise awareness of efforts. Among these, Jaime developed:

- **The first Council member survey to collect concerns.** The survey led to the collection of over 200 concerns from the membership and AIA staff.
- **Council Topic Breakfasts at 2018 AIA Grassroots.** The effort resulted in Councilors interacting with hundreds of members.
- **Use of 'the Bridge' an interactive board** to capture membership feedback at National events.

All these efforts have created a nurturing and collaborative environment leading to the generation of a number of innovative ideas that have effectively impacted the direction of the Institute and improved the profession for its more than 90,000 members.

(See Exhibit 1)



*Nominee leading the Strategic Council Assembly at the AIA National Headquarters.*

## LEADERSHIP FOSTERING CREATIVITY AND INNOVATION

### Co-Convenor for the Architecture Quality Index

Within the AIA National Strategic Council, Jaime led a workgroup which developed an architecture rating system prototype, titled the Architecture Quality Index (AQI), as a tool to communicate the value of design to those outside the profession.

**The AIA National Board advanced the development of the concept within the organization.** The AQI idea was expanded to capture project data from award programs and Knowledge Communities with many of the evaluation concepts recently adopted by the Board under the AIA Design Excellence Framework.

(See Exhibit 2)



### Co-Founder for the Communication, Advocacy & Policy for the New Urban Agenda

As one of the founding member of the Communication, Advocacy & Policy for the New Urban Agenda (CAPNUA) work group in the Strategic Council, Jaime outlined the group's framework and collaborated in creating its first prototype for a national campaign. Building on those initial efforts, the group piloted programs for community engagement in locations across the country to educate communities on the New Urban Agenda.

The effort led to dozens of sessions in eight (8) cities with hundreds of architects and those in the community attending at each location. The highly successful events evolved into the AIA's *Blueprint for Better Cities* initiative which continues to expand on the initial CAPNUA efforts impacting thousands in many more cities across the nation.

(See Exhibit 3)



### 2017 Strategic Council Steering Committee Member & Class Representative

Jaime led efforts to improve on the effectiveness of the Strategic Council meetings and deliverables. He collaborated with facilitators and Council Moderator to create meeting agendas, reporting formats, plan work, and provide a framework for milestones and deliverables throughout the year. The reporting system developed continues to be used today by Councilors to present work to the Board in an succinct and highly effective format.

Jaime collaborated with outgoing Council Moderator and led transition efforts to seamlessly integrate the incoming class. The Council was able to begin efforts nearly two (2) months earlier than in past years and improve overall productivity of the group.

As Class Representative Jaime enhanced communication and meeting productivity including video conference calls widely used today as part of Council class calls.

*"It took less than a year to see how vibrant a representative of the AIA could be and use his spirit and understanding of people's personalities to project our class beliefs and interests at the Strategic Council to the Board. I thought he was our best representative for my three years on the Council"*

- Steven W. Miller, FAIA, RIBA  
2016-2018 International Region Representative

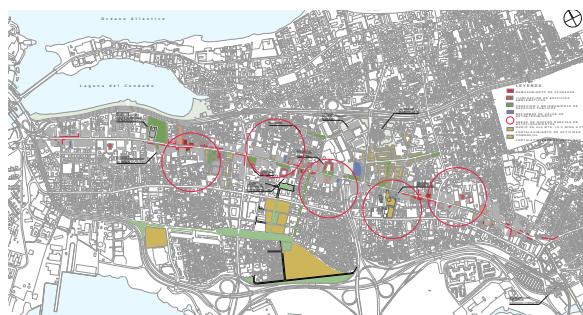
## LEADERSHIP FOSTERING CREATIVITY AND INNOVATION

### Santurce Revitalization Project

Jaime managed the execution of the Santurce Revitalization Program, an ambitious government sponsored master plan to develop 1,000 new housing units, commercial areas and parking spaces to revitalize the area of Santurce in San Juan.

**The program has led to over \$250 million in construction investment in Santurce and over a thousand new residents and hundreds of businesses moving into the sector.**

**Today the area is a sought out location to live and work with ongoing development nearly two decades after the start of the program.**  
(See Exhibit 4)



### Business Series

As AIA Puerto Rico President and in response to the island's ongoing recession, Jaime developed a business series of sessions focused on opportunities for new work, tax training to adjust business models to take advantage of tax benefits and avoid pitfalls, strategies on contract language, the importance of copyright to designers, professional liability and claims, and building code updates.

**The business series offered 22 CEUs and attracted members and non-members to all sessions increasing attendance 150% percent from past CEU sessions. Total attendance to the series equaled 168 members and non-members.**

Under Jaime's leadership, the AIA Puerto Rico chapter offered a total of 51.5 CEUs credits in 2011 including 22 HSW. An increase of 200% in CEU credits provided from previous years.

*"Because of the information shared at the (Taxes for Design Professionals) session, we were able to make adjustments to our corporate structure and save \$5,000 in taxes."*

**- Carlos Purcell Cabrera, MBA, AIT, AAIA  
Business Developer  
Integra Design Group**

### Kingspan's Envelope First Ideas Competition

Jaime created the *Kingspan's Envelope First Ideas Competition* in collaboration with international insulated panel manufacturer Kingspan. The first ever collaboration of the chapter with an industry company showcased member's creativity of building envelope design to meet the challenges of the Caribbean climate.

**\$2,750 in cash prizes from Kingspan were awarded to the competition winners with their work published by Kingspan.**



## **INCREASED LEADERSHIP FOR PUBLIC AWARENESS OF AIA AND MEMBERS WORK**

## Leadership Providing Safety from Natural Disasters

Jaime led the efforts to promote and bring the “Post Disaster Safety-Assessment Program” (SAP) training session to Puerto Rico.

His efforts resulted in SAP trainings being held in Puerto Rico in 2012, 2013, and 2017. A total of one hundred and thirty-two (132) AIA members and industry professionals completed the training and registered as Safety Assessment Evaluators.



Safety Assessment Certification Training session held in Puerto Rico in 2013.

## Hurricane Maria

In the aftermath of Hurricane Maria in Puerto Rico, over forty (40) local registered SAP professionals were engaged by the State Department of Education to lead safety assessments of schools throughout the island as part of the infrastructure damage analysis and recovery efforts.

**SAP volunteers visited and assessed over one hundred and fifty (150) public schools throughout the entire island advancing recovery efforts.**

(See *Exhibit 5*)



*Newspaper article on Safety Assessment Certification Training session held in Puerto Rico in 2017 after hurricane Maria.*

## Hurricane Irma

After hurricane Irma impacted the US Virgin Islands, **Jaime served as a key point of contact for AIA USVI with AIA Puerto Rico, AIA Florida and the AIA Disaster Assistance Program.** Jaime helped provide communication on primary needs in USVI and key points of contact for recovery and assistance efforts.

*"Often in the face of disasters those directly affected need assistance, in Jaime's case he set aside the effects of Hurricanes hitting his family's home in Puerto Rico and immediately began to reach out to experts for assistance and resources to start recovery efforts. Those selfless moments following the storm define the highest levels of character and commitment to do good in the world. His early actions resonate today as recovery continues."*

- Illya Azaroff, AIA

## INCREASED LEADERSHIP FOR PUBLIC AWARENESS OF AIA AND MEMBERS WORK

### People's Choice Award on Social Media

In 2011, Jaime created the first ever People's Choice Award on social media. In its first year, **4,162 likes were received in under six (6) days and the winner of the award obtained 1,206 likes.**

The award continues to be held since 2011. Over the past eight (8) years participation has annually reached over 3,500 likes and more than 95,000 views worldwide.

The People's Choice Award has connected to those well beyond the AIA membership allowing our member's work to reach a global audience and engage new clients.

The success of the People's Choice Award in Puerto Rico furthered the creation of AIA Florida's People's Choice Award sponsored by the Florida Foundation for Architecture in 2012. The program reaches more than 1 million votes annually.

(See Exhibit 6)

*"Participating in the AIA Puerto Rico People's Choice Awards has been an invaluable exposure tool for Álvarez-Díaz & Villalón. On four occasions, our projects have been recognized by the Facebook community for their design, but even more so, for their social impact. The AIA Puerto Rico People's Choice Awards amplifies our message about the importance of creating Places of Purpose and for us there is no better tool than sharing our vision on social media platforms."*

- Ricardo Álvarez-Díaz, AIA  
Co-Founder & CEO  
Álvarez-Díaz & Villalón

### "What Architect's Do." State Government Network

As State Government Network Representative for Puerto Rico, Jaime collaborated in the development of a legislative toolkit on "What Architects Do." The "elevator pitch" advocacy video communicates to lawmakers and the general public the role and responsibilities of an architect briefly and effectively.

The video posted on YouTube has been viewed 24,457 times and has been used as part of their advocacy efforts by dozens of state and local components nationwide.



### School's for the 21st Century Program "Bodies & Classrooms...in Motion"

Jaime collaborated with an international sponsor to organize a session titled *Bodies & Classrooms...in Motion* on the importance of school design to educate government officials, general contractors and architects involved in the *School's for the 21st Century* government program to upgrade 103 public schools in Puerto Rico.

Dr. Dieter Breithecker, Director of the Federal Institute on the Development of Posture and Exercise and Peter Brown, AIA where brought to discuss the recent and future trends of school design to industry professionals and school officials.

Jaime and the session speakers attended a series of interviews in radio and web programs to raise awareness and promote the event to thousands of parents, teachers, school administrators and students.

More than 30 architecture professionals involved in the program attended the event as well as school administrators, government officials and other key stakeholders. The topics presented at the session were incorporated as part of the design criteria established for the more than 100 hundred schools in the government program.

## INCREASED LEADERSHIP FOR PUBLIC AWARENESS OF AIA AND MEMBERS WORK

### Leadership to increase AIA presence on mainstream media

In 2011, Jaime worked with public relations consultants to increase the AIA Puerto Rico chapter's mainstream media presence in radio and television.

The consultants secured appearances on various popular radio and television programs to promote the chapter's events to an audience of millions.

**Attendance to AIA Puerto Rico events increased with over 200 nonmembers attending.** The number of followers on the chapter's social media pages also increased dramatically.



**Nominee** with Noticentro al Amanecer hosts Normando Valentin and Keyla Hernandez

### Leadership to Celebrate Design

Jaime managed the AIA Puerto Rico Honor Design Awards program in 2011 and **achieved a 15% increase in projects submitted for awards.**

Jaime was also largely responsible for the chapter's Design Awards program in 2010 and has assisted the chapter in **securing renowned jurors from outside Puerto Rico in 2009 & 2016** to maintain high participation.



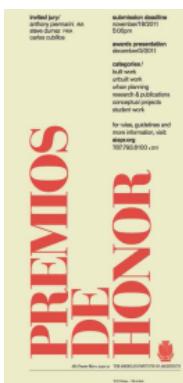
**Jaime organized** the Puerto Rico Architects Professional Guild's (CAAPPR) biannual design competition in **2013 XIII Bienal de Arquitectura.** The competition drew participation from design professionals in other Caribbean and Latin American countries. **Participation increased with hundreds of projects submitted for award.**



XIII Bienal de Arquitectura exhibit.

### AIA Puerto Rico Newsletter

In effort to enhance member communication and engagement, Jaime led efforts to rebrand AIA Puerto Rico's Newsletter.



The content was expanded to highlight achievements and recognitions of members, provide design related tips and trends, and recognize sponsors. **The newsletter's revised format helped increase sponsorships by 10%** and was a sought out publication by the membership.

**Three (3) issues** were produced in 2011 and distributed to more than 200 chapter members, sponsors and collaborators.



## INCREASED LEADERSHIP FOR PUBLIC AWARENESS OF AIA AND MEMBERS WORK

### Leadership to collaborate with industry organizations

Jaime developed events in collaboration with other key industry organizations. The events created opportunities to network with professionals from related industries were connections helped foster new business opportunities such as:

- **Federal Contracting Basics** - Developed in partnership with the Puerto Rico Federal Contracting Center (FeCC), the interactive session focused on guiding design professionals on steps to register their business with the federal government to procure work. 21 attendees were able to successfully register in the system and be listed as vendors for federal work.
- **Your Design: Intellectual Property** - The session on copyright law was developed in conjunction with the Puerto Rico Manufacturers Association (PRMA) and held at the organization's 2011 Convention. AIA members interacted with PRMA's 1,200 membership at the event.
- **Code Amendments** - Developed in partnership with Puerto Rico Architects Professional Guild (CAAPPR). The joint event was attended by more than fifty (50) professionals and provided opportunity for interaction between AIA and CAAPPR members.

### AIA Puerto Rico book *Contemporary Architecture in Puerto Rico*

Jaime supported the publication of the book *Contemporary Architecture in Puerto Rico* (1993-2010), based on a collection of AIA Puerto Rico Honor Awards during that period. Jaime helped secure sponsorships for the 1,000 copies printed in 2010.

The publication was developed in partnership with the School of Architecture of the University of Puerto Rico (UPR). AIA Puerto Rico distributed a limited edition of the book to guest speakers and special contributors to the chapter's events and the publication. The UPR's School of Architecture distributed and sold copies and added the book to the School of Architecture's Library.



### AIA Miami Member Directory

Jaime developed and managed the creation of a new AIA Miami member directory webpage with search capabilities.

Launched in 2015, the directory provides information of member's credentials, services, and market experience as a free benefit to AIA members. The directory has additional capabilities and can link to firm's webpage and social media avatars.

The directory has provided a source of income for the chapter and has proven to be a valuable tool for potential clients to easily identify and connect with AIA architects.



## KNOWLEDGE SHARING AND EMPOWERING EMERGING PROFESSIONALS

### AIA Miami Christopher Kelley Leadership Development Program

Jaime founded and is the Chair of the AIA Miami Christopher Kelley Leadership Development Program (CKLDP), a leadership program for emerging professionals designed to provide experiences and tools to develop the next generation of architect leaders to benefit the profession, local architectural firms, professional organizations and communities.

Jaime attracted applicants, secured a grant of \$2,500.00 from the College of Fellows and initiated the program on September 15, 2017.

The AIA Miami CKLDP has been completed by 31 scholars with plans to start a third class in the fall of 2020. In its short time, some of the outcomes from the program include:

- Scholars of the program have received state and local awards for their contributions as emerging professionals to AIA and the profession.
- Become a pipeline for leadership to the AIA Miami Board.
- Train vital leadership skills to emerging professionals which have enhanced their growth.
- Used as a model to develop the state-wide AIA Florida's Jacob Leadership Institute Leadership Program.

(See Exhibit 7)



AIA Miami CKLDP 2017-2018 Class at the Community Engagement Session



Nominee with scholars at the AIA Miami CKLDP 2017-2018 Class Bootcamp Session

### Centro TAU Student Project with Ricky Martin Foundation

Jaime collaborated with the Ricky Martin Foundation and the University of Puerto Rico School of Architecture Community Studio "Taller Comunitario" to design and build the non-profit organization's first ever community center.



From left: Nominee, Frankie Lopez, Ricky Martin, UPR Community Studio Director Elio Martinez Joffre, and School of Architecture students at project groundbreaking.

The project was completed in 2014 and became the first constructed project designed by the Community Studio. It provides vital services and assistance to thousands of families living in an underprivileged area. (See Exhibit 8)



## KNOWLEDGE SHARING AND EMPOWERING EMERGING PROFESSIONALS

### Student Charrette *La Ciudad Jardin Revisitado*

Jaime developed and directed the efforts for a student charette titled “*El Jardin de San Juan Revisitado*” which collected students from all architecture programs and the only architecture landscape program in Puerto Rico.

34 students participated and presented their design concepts for a green corridor master plan to connect the city of San Juan. The presentations of the projects was attended by hundreds with the proposals from the charrette published in an online publication and shared with the Puerto Rico National Park Service for inclusion to the plan’s update.



### Leadership sharing knowledge with future professionals

Jaime is dedicated to sharing his knowledge to the next generation of architects. He has taught as an adjunct professor for three years at the School of Architecture at the Polytechnic University in Puerto Rico and has been invited as speaker and guest critic to various schools of architecture programs in Puerto Rico and South Florida where he has addressed hundreds of students on the practice of the profession and his experience as an AIA leader.



*Nominee presenting to FAU School of Architecture students.*

Jaime developed an Internship Program with a local university to provide guidance, resume and portfolio review, and job experience to recent architecture graduates. As a result of Jaime's efforts two (2) architecture graduates have successfully joined his firm in the past year.

### Leadership mentoring and empowering future professionals

Jaime has served as mentor to more than a dozen of architecture students on various design charette competitions. He provides a team environment to motivate creativity, collaboration and design excellence. Jaime helped guide student's efforts in the following charettes:

- **Student Charette - Reliable Bank Sustainable Housing:** Sponsored by a local bank, the competition sought design proposals to address the current housing market in Puerto Rico with innovative and feasible solutions. The team composed of 7 students presented their proposal “Green Pod/Vaina Verde” at a public event to the organizers and leaders from industry organizations. The group received a prize award for their design solution and the project was featured in local television and print news. Their work was also exhibited at the largest mall in Puerto Rico for several weeks where it was viewed by thousands.
- **Student Charette - Roosevelt Roads: Charette 2009** Sponsored by the Colegio de Arquitectos y Arquitectos Paisajistas de Puerto Rico (CAAPPR) Jaime co-led a team of 8 students to propose a master plan for the Roosevelt Road Naval base in Puerto Rico. The proposal was part of an exhibit at the Puerto Rico State Department's Office in Old San Juan. The students received a recognition from the Puerto Rico Secretary of State for their proposal.

## LEADERSHIP IN PRACTICE



**Nominee** leading the weekly resource meeting at the LEO A DALY West Palm Beach office.

## Leadership in the Profession

Jaime E. Sobrino, AIA has consistently been sought out as a leader throughout his professional trajectory having entered the practice in 1997 and becoming licensed in 2001.

His broad experience includes work as a sole practitioner, owner's representative for developers, business development, design-builder and consultant for the Government of Puerto Rico at Municipal and State levels.

Throughout his career, Jaime has joined organizations in key leadership positions where he has made an impact:

- **Vice President, Director of Operations** for the West Palm Beach office for LEO A DALY, an internationally renowned and award winning architecture firm. In this leadership role, Jaime oversees the day to day operations of a 38 person team where he leads project delivery, mentoring staff, attracting new staff, design quality and technical processes, along with resource, risk and financial management.
- **Senior Director** for PMA Consultants, LLC in Miami, FL where his leadership was critical in securing new business contracts, growing the office and managing a series of projects for Miami-Dade Department of Transportation and Public Works (MDTPW), Monroe County and John Knox Village.
- **Vice President of Business Development** for Omega Engineering, LLC a construction company, where he led design-build teams on public projects to improve communities in Puerto Rico and Latin America.

- **Program Manager** for the Department of Education and Puerto Rico Housing Finance Authority joint execution of the Santurce Urban Revitalization Master Plan to develop more than 1,000 new housing units, commercial areas and parking in the area of Santurce in San Juan successfully repopulating the urban center.
- **Principal** of S+G Architects leading a small firm.
- **Assistant Director** for the Historic Center Office of the Municipality of San Juan where Jaime's effort resulted in the update of individual building registers for the more than 500 structures in Old San Juan which is still used as a key tool for construction permits in the historic district.

## LEADERSHIP IN PRACTICE

## Project Executive

As part of the senior management team, Jaime has **led efforts assembling design-build teams, developed and managed relationships with clients, community leaders, key stakeholders, and team members** to ensure these **public projects** are completed and benefit thousands in different communities in the Caribbean, Latin America and South Florida.



**Ciudad de las Artes**  
Performing Arts Center  
Panama City, Panama  
**Size:** 300,000 sq. ft.  
**Firm:** Mallol & Mallol Arquitectos  
**Completed:** 2024 (expected)



**Suburban Public Markets**  
Panama City, Panama  
**Size:** 20,000 sq. ft.  
**Firm:** Miguel Calzada Arquitectos  
**Completed:** 2015



**Broward Medical Examiner's Office & Sheriff's Crime Lab**  
Fort Lauderdale, FL  
**Size:** 170,000 sq. ft.  
**Firm:** LEO A DALY  
**Completed:** 2022 (expected)



**Schools 21st Century**  
Coamo Puerto Rico  
**Size:** Various  
**Firm:** Behar Ybarra Eng. & Arch.  
**Completed:** 2012



**Colon City Hall**  
Colon, Panama  
**Size:** 40,000 sq. ft.  
**Firm:** SCF, SRL Architects  
**Completed:** Awarded 2012



**Tocumen International Airport Addition**  
Panama City, Panama  
**Size:** 20,000 sq. ft.  
**Firm:** SCF, SRL Architects  
**Completed:** 2013



**Schools 21st Century**  
Aibonito, Puerto Rico  
**Size:** Various  
**Firm:** Behar Ybarra Eng. & Arch.  
**Completed:** 2012



**Schools 21st Century**  
Villalba, Puerto Rico  
**Size:** Various  
**Firm:** Behar Ybarra Eng. & Arch.  
**Completed:** 2012



**Kroc Center, US Salvation Army**  
Guayama, PR  
**Size:** 75,000 sq. ft.  
**Firm:** SCF, SRL Architects  
**Completed:** 2013



**Schools 21st Century**  
Santa Isabel, Puerto Rico  
**Size:** Various  
**Firm:** Behar Ybarra Eng. & Arch.  
**Completed:** 2012



**W Lounge Antonio Rivera Rodriguez Airport**  
Vieques, PR  
**Size:** 10,000 sq. ft.  
**Firm:** SCF, SRL Architects  
**Completed:** 2006



**Ridge Top Villas**  
Guaynabo, Puerto Rico  
Multifamily Residential  
**Size:** 160 Units  
**Firm:** MRA Architects  
**Completed:** 2010

## LEADERSHIP IN PRACTICE

### Project Architect

Jaime led the design efforts and directed all phases of these projects from the conceptual design through the completion of construction. Jaime effectively balanced the active architectural duties with a leadership role in design, production and coordination while overseeing construction of these projects.



(See Exhibit 9)

**Villas de Cerro Gordo**  
Cerro Gordo, PR  
Multifamily Residential  
Firm: S+G Arquitectura  
Size: 6 units  
Completed: 2008



(See Exhibit 10)

**Omega Engineering Headquarters**  
San Juan, PR  
Corporate Interiors  
Size: 9,000 sq. ft.  
Firm: Omega Engineering, LLC  
Completed: 2008

### Project Manager

As Project Manager, Jaime was responsible and directed all decisions for the projects shown. He has led the project teams to successful project execution achieving project goals.



**Miami Dade College School of Justice**  
Miami, FL  
Size: 20,000 sq. ft.  
Firm: LEO A DALY  
Completed: 2022 (expected)



**Transit Asset Management Plan**  
Miami, FL  
Size: NA  
Firm: PMA Consultants, LLC  
Completed: 2017



**Los Altos**  
San Juan, PR  
Mixed Use  
Size: 390,000 sq. ft.  
Firm: SCF, SRL Architects  
Completed: N/A



**Bayside**  
San Juan, PR  
Mixed Use  
Size: 1,048,882 sq. ft.  
Firm: SCF, SRL Architects  
Completed: N/A



**The Pointe**  
Guaynabo, PR  
Size: 110 units  
Firm: SCF, SRL Architects  
Completed: N/A

## LEADERSHIP ADVOCATING FOR THE PROFESSION



## Speaking Engagements



Clockwise from top: Nominee at Leadership Panel during 2018 AIA Grassroots in San Diego, CA; Nominee presenting at the 2013 AIA National Convention in Denver, CO; Poster of Nominee's presentation at Pontifical Catholic University.

## Speaking Engagements

**"In-Firm-ation Night with LEO A DALY"**, Presenter  
Florida Atlantic University School of Architecture, Fort Lauderdale, FL - May, 2019

**"Getting the Work and Keeping the Work: A Panel Discussion"**, Panelist  
AIA Palm Beach, West Palm Beach, FL - March 28, 2019

**"Forum: Future of Work"**  
Roger Williams University School of Architecture, Art and Historic Preservation, Bristol, RI  
November 16, 2018

**"Meet the Architects"**, Panelist  
Construction Association of South Florida, Boca Raton, FL  
September 27, 2018

**"AIA Strategic Council Update"**, Presenter  
AIA National CACE Meeting, Chicago, IL  
August 17, 2018

**"Demystifying the AIA Strategic Council"**, Co-Presenter  
AIA National Convention, New York, NY - June 22, 2018

**AIA Leadership Panel Discussion**, Panelist  
AIA Grassroots San Diego, CA - March 10, 2018

**"My AIA Story: The Impact of Hurricane Maria in Puerto Rico"**,  
Presenter  
AIA Grassroots San Diego, CA - March 12, 2018

**"Developing a Master Plan: Using NetPoint to Forecast the Future"**, Co-Presenter  
NetPoint + GPM Conference, Austin, TX - March 2, 2018

**"Disrupting Architecture"**, Panelist  
AIA Puerto Rico Convention, San Juan, PR  
October 22, 2016

**"Applied Tools and Methods for Successful Project Delivery"**, Co-Presenter  
AIA Miami, Miami, FL - April 22, 2016

**"How Monroe County Used NetPoint to Manage an Aggressive 5 Year CIP"**, Co-Presenter  
NetPoint + GPM Conference, New Orleans, LA  
February 12, 2016

**"Applied Tools and Methods for Successful Project Delivery"**, Co-Presenter  
AIA Tampa Bay, Tampa, FL - November 20, 2015

**"Exporting Architecture, Law-20 & 22"**, Panelist  
AIA Puerto Rico Convention, San Juan, PR  
September 28, 2013

**"AIA National Resolutions Committee"**, Presenter  
AIA National Convention, Denver, CO - June 22, 2013

**"Viabilidad y Arquitectura"**, Speaker  
School of Architecture Polytechnic University of Puerto Rico, San Juan, PR - April 16, 2012

**PechaKucha Night "Inspire Japan"**, Presenter  
Colegio de Arquitectos y Arquitectos Paisajistas de Puerto Rico, San Juan, PR - April 16, 2011

**"Dialogos"**, Keynote Speaker  
Pontifical Catholic University of Puerto Rico School of Architecture, Ponce, PR - February 16, 2011

## LEADERSHIP ADVOCATING FOR THE PROFESSION

## Juror

**Houston 2020 Visions**

AIA Houston; Houston, TX - September 2019

Jaime has been selected as juror for the first-ever collaboration between the City of Houston and AIA Houston, seeking creative and innovative visions for a stronger, more resilient Houston, ranging from infrastructure projects to policy recommendations, flood warning systems and resilient housing design. The jury's contributions "will help Houston realize that vision of growing and building back wisely, with an enlightened sense of design and engineering, and keen attention to economic equity and sustainability."

**AIA Miami H. Samuel Kruse Silver Medal for Design/Service**

AIA Miami; Miami, FL - September 2019

As a past recipient of this award, Jaime will be part of the jury selecting the winner of the award for 2019.

**AIA Florida Anthony L. Pullara Individual Honor & Component Awards**

AIA Florida - May 2019

As a past recipient of this award, Jaime was selected as juror to determine the winner of the award for 2019.

**Primera Bienal de Arquitectura 2019 "Arquitectura para la Ciudad"**

Colegio de Arquitectos de Honduras;

Tegucigalpa, Honduras - April 2019

Representing the AIA, Jaime was sought out to participate as a member of an international jury to select the design winners for the first ever biannual architecture design competition for the country of Honduras.

School of Interior Architecture,  
Florida International University  
Miami, FL - 2015

School of Architecture, Florida International University;  
Miami, FL - 2015

School of Architecture University of Puerto Rico (UPR);  
San Juan, PR - 2013 - 2014

School of Architecture Polytechnic University of Puerto Rico; San Juan, PR - 2002-2014

Pontifical Catholic University of Puerto Rico School of  
Architecture (PCUPR);  
Ponce, PR - 2011 - 2012

AIAS Recyclable Fashion Show; School of Architecture  
Polytechnic University of Puerto Rico;  
San Juan, PR - May 2011

Community Workshop  
TAU Center Project, UPR/Ricky Martin Foundation;  
San Juan, PR - 2010 -2012

School of Architecture Polytechnic University,  
Adjunct Professor;  
San Juan, PR - 1998 - 2000

## LEADERSHIP IN SERVICE

### Leadership in Service to the Community

Jaime's leadership extends beyond his professional practice. He has held leadership positions at all voluntary organizations he has been involved with contributing with creative initiatives leading to impactful results.

Since his leadership as **President for AIA Puerto Rico**, Jaime has demonstrated a strong sense of teamwork with an unwavering commitment to collaboration and elevating the perspective of others. As **Florida Caribbean Regional Representative**, he has strengthened communications and interaction between Florida, Puerto Rico and the United States Virgin Islands.

Elected as **AIA National Strategic Council Moderator**, he created an environment where contributions from everyone were valued and new transformative ideas were encouraged and nurtured.

Jaime has a drive to inspire others and share his knowledge with a younger generation. He has worked to mentor and empower young professionals creating opportunities designed to challenge their skills and promote their growth.

On the following page, a timeline of service to the AIA and other organizations highlight Jaime's consistent and extensive involvement as a leader to further the architecture profession at local, state and national levels.



*Nominee* accepting the AIA Florida Anthony "Tony" L. Pullara Award for Service in 2018

*"Jaime is the model of engagement in the profession with a huge desire to pay it forward."*

*- Anthony "Tony" L. Pullara Award Jury*



*Nominee* with AIA Miami Board members accepting the 2018 AIA Florida Anthony "Tony" L. Pullara Component Award bestowed to AIA Miami.

*"Jaime embodies true leadership. Seeking no recognition, he has led game-changing initiatives to improve leadership of our emerging professionals, engagement of our large firms and promote our members practices to the public."*

*In his brief time with our chapter, our Board has benefited from his ideas, leadership and enthusiasm to serve and advance the interests of the profession. His efforts have also been critical in AIA Miami's win of the Anthony "Tony" L. Pullara Chapter Award in 2018 presented by AIA Florida."*

*- Jason Tapia, AIA  
Vice President  
2019 AIA Miami Board*

## TIMELINE OF AIA AND COMMUNITY SERVICE LEADERSHIP

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
AIA NATIONAL												
	<b>MODERATOR</b> Strategic Council	<b>CONVENER</b> Strategic Council Financial Influence Study Group				<b>PUERTO RICO REP</b> State Government Network			<b>APPOINTEE</b> Resolutions Committee			
		<b>CLASS REP</b> Strategic Council Steering Committee					<b>CHAIR</b> Resolutions Committee					
			<b>Strategic Council</b> New Urban Agenda Work Group									
REGIONAL	<b>CHAIR</b> AIA Florida Caribbean Nominations Committee	<b>REGIONAL REP / COUNCILOR</b> Florida Caribbean Region/ AIA National Strategic Council										
AIA MIAMI	<b>CHAIR AIA Miami</b> Christopher Kelley Leadership Development Program	<b>DIRECTOR</b> Membership Committee	<b>DIRECTOR</b> Member Directory Task Force				<b>PAST PRESIDENT</b> Board of Directors	<b>PRESIDENT</b> Board of Directors	<b>PRESIDENT-ELECT</b> Board of Directors	<b>DIRECTOR</b> Board of Directors		
		<b>Urban Design Committee</b>	<b>Advocacy Committee</b>					<b>CHAIR</b> Convention Committee	<b>VICE CHAIR</b> Convention Committee			
		<b>Large Firm Engagement Task Force</b>						<b>CHAIR</b> Honor Awards Committee	<b>HONOR AWARDS COMMITTEE</b>			
OTHERS						<b>DIRECTOR</b> Board of Directors	<b>PROJECT LEADER</b> TAU Center Ricky Martin Foundation & University of Puerto Rico Community Studio			<b>MENTOR</b> Reliable Bank Housing Charette		
							<b>CHAIR</b> "El Jardín de San Juan Revisitado" Charette		<b>MENTOR</b> Roosevelt Road Charette		<b>APPOINTEE</b> UBC Review Task Force	



### Strategic Council 2018 Moderator Recognition

Presented to Jaime by the members of the 2018 AIA National Strategic Council *"In recognition and gratitude of exceptional service and leadership of the AIA Strategic Council"*

The American Institute of Architects Certificate  
*"In recognition of service as the Moderator of the AIA Strategic Council"*

### Louise Blanchard Bethune Fellowship 2018

Bestowed upon Jaime for having contributed to the Architecture Profession through service on the AIA's National Strategic Council from 2016 to 2018.

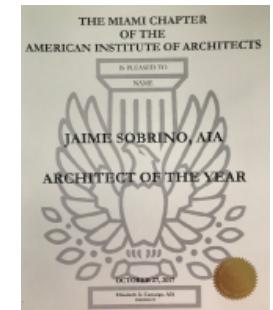
### AIA Florida Regional Representative Recognition

In recognition of Jaime for his outstanding service as a Regional Representative 2016-2018.



### 2018 AIA Miami H. Samuel Kruse Silver Medal - Service

Given to Jaime as an individual architect for his accomplishments over an extended period of time for Leadership and Service to the profession; and who, by their example, advances the cause of architecture, the profession and provides inspiration to their fellow architects. The Silver Medal is the highest honor AIA Miami award.



### 2017 AIA Miami Architect of the Year

Awarded to Jaime as an Architect who has made special contributions to the profession whether through excellence in design, service to the Chapter, or in raising public awareness of the role of architecture in the community.

## INCREASED LEADERSHIP FOR PUBLIC AWARENESS OF AIA AND MEMBERS WORK

Jaime E. Sobrino, AIA has championed efforts to increase public awareness of the AIA and the work of its members. He has authored articles about the importance of the value added by architects to all construction related endeavors and has been featured in numerous articles in local and state publications recognizing him as an AIA leader.

Jaime has also appeared as spokesperson for AIA and the profession on various televised and radio programs in Puerto Rico. His appearances have raised public awareness about AIA and the work of members to a broader audience.

### Articles written by Jaime

**“Zapatero a su Zapato”**; *El Nuevo Día* Newspaper, October 5, 2013

Article authored by Jaime on the benefits of qualified based selection for architecture design services.

**“Posibilidades Extranjeras”**; *El Nuevo Día* Newspaper, September 14, 2013

Article authored by Jaime on the challenges and benefits of expanding design services to Latin America.



**Above:** Jaime with host Luis Penchi on his talk show “Cara a Cara”.

### TV and Radio Interviews

**“Bienal de Arquitectura Colegio de Arquitectos y Arquitectos Paisajistas de Puerto Rico”** WIPR-TV, October 2013

Television interview with Jaime on the design awards of Puerto Rico's Architects professional guild and the capabilities of local architects to work internationally.

**“AIA Puerto Rico events”** Una de Cal y Otra de Arena Radio Isla 1320 AM, 2012

Interview with Jaime promoting AIA Puerto Rico events.

**“Bienal de Arquitectura Colegio de Arquitectos y Arquitectos Paisajistas de Puerto Rico”** 11Q Radio AM, 2012

Radio interview with Jaime on the design awards of Puerto Rico's Architects professional guild.

**“AIA Puerto Rico Honor Design Awards”** Cara a Cara, hosted by Luis Penchi Boricua 740 AM, December 2, 2011

Radio interview with Jaime about AIA Puerto Rico's Convention, Honor Awards, and People's Choice Award.

**“Bodies in Motion”** Hosted by WKAQ-580 AM, June 16, 2011

Radio show interview with Jaime, Dr. Dieter Breithecker, Director of the *Federal Institute on the Development of Posture and Exercise*, and Peter Brown, AIA on the impact of classroom design and classroom furniture ergonomics on student engagement and learning.



**Above:** Dr. Dieter Breithecker, Peter Brown, AIA and Jaime during interview.

**“Sustainable Architecture & the AIA Puerto Rico Honor Design Awards”** Noticentro al Amanecer, hosted by Keylla Hernandez and Normando Valentín WAPA-TV, December 28, 2011

Morning TV show interview with Jaime on AIA Puerto Rico Awards and AIA's efforts on sustainable architecture.



**Above:** Host Keylla Hernandez and Jaime during interview.

**“Plan de Revitalización para Santurce”** - Special Report WIPR-TV, 2004

Feature show on the Santurce Revitalization program; Jaime interviewed along with other key stakeholders.

## INCREASED LEADERSHIP FOR PUBLIC AWARENESS OF AIA AND MEMBERS WORK

## Articles written about Jaime or his work

Professional Recognition; *South Florida Business Journal*, February 11, 2019

**"About Town"; HBMI Interiors South Florida Magazine**, February 2, 2019

Coverage of AIA Miami's Honor Awards event; Jaime mentioned as recipient of the H. Samuel Kruse Silver Medal for Service.

**"Anthony "Tony" Pullara Individual Award"; Florida Caribbean Architect Magazine**, Fall 2018

**"Premian con Medalla de Plata arquitecto puertorriqueño"; El Nuevo Día Newspaper**, November 12, 2018  
Coverage of Jaime's AIA Miami Silver Medal Award.

**"Reconocen a arquitectos puertorriqueños en Florida"; El Nuevo Día Newspaper**, August 11, 2018  
Coverage of Jaime's AIA Florida Pullara Award.

**"Arquitecto puertorriqueño lidera Consejo Estratégico"; El Nuevo Día Newspaper**, January 20, 2018  
Article about Jaime as Moderator of the AIA National Strategic Council.

**"Enaltecen la trayectoria del Arquitecto Jaime Sobrino"; El Nuevo Día Newspaper**, November 4, 2017  
Coverage of Jaime's AIA Miami Architect of the Year Award.

**"CAAPPR Presento sus Resultados de Ciudad de San Juan"; Telemundo Puerto Rico**, August 08, 2015  
Article on the proposals developed as part of the student charette organized by Jaime; Jaime interviewed and quoted.

**"Nueva junta del Colegio de Arquitectos"; Sincomillas.com**, June 13, 2014  
Article on newly elected Board of Puerto Rico's Architects Guild; Jaime mentioned as newly elected board member.

**"CAAPPR convoca a "Charette: El Jardín de San Juan, Revisitado"; Sincomillas.com**, January 6, 2013  
Article announcing call for student charette developed by Jaime; Nominee interviewed and quoted.

**"Arquitectura: Una visión empresarial"; Ambiente y Color Magazine**, March, 2012  
Interview of Jaime's role and agenda as President of AIA Puerto Rico.



**"CAAPPR elige nueva Junta"; Sincomillas.com**, July 23, 2012  
Mention of Jaime as elected Board Member of Puerto Rico's Architects Guild.

**"Vaina Verde: Una alternativa amigable accesible"; El Nuevo Día Newspaper**, September 27, 2008  
Article on student's proposal for green housing in Puerto Rico; Jaime mentioned as student team mentor.

**"Otrogan a Puerto Rico Premio Obra Cemex Internacional"; El Nuevo Día Newspaper**, December 7, 2006

Coverage of Jaime receiving a Cemex International Award for the Puerto Rico Coliseum on behalf of the project team.

**"Santurce Dilemas de la Revitalización"; El Nuevo Día Newspaper**, December 7, 2006  
Coverage of the Santurce Revitalization program; Jaime quoted.

**"Housing awards \$67 million in contracts for Santurce Project"; The San Juan Star Newspaper**, October 31, 2002  
Coverage of various awarded projects as part of the Santurce Revitalization program; Jaime quoted.

**"Eight abandoned buildings to become 44 affordable rents"; Caribbean Business Newspaper**, June 8, 2000  
Article about the work of the Municipality of San Juan Historic Restoration office for various projects in Old San Juan; Jaime mentioned as part of project team.



**"Study to help determine conditions of Old San Juan structures"; Caribbean Business Newspaper**, June 8, 2000  
Article about the historic building survey work of the Municipality of San Juan Historic Center office to update historic building guidelines; Jaime mentioned as part of project team.



# LIST OF EXHIBITS

**EXHIBIT 01 >**

**MODERATOR - AIA NATIONAL STRATEGIC COUNCIL**  
Leadership Fostering Creativity and Innovation

**EXHIBIT 02 >**

**ARCHITECTURE QUALITY INDEX INITIATIVE**  
Leadership Fostering Creativity and Innovation

**EXHIBIT 03 >**

**COMMUNICATION, ADVOCACY & POLICY - NEW URBAN AGENDA (CAPNUA)**  
Leadership Fostering Creativity and Innovation

**EXHIBIT 04 >**

**SANTURCE URBAN REVITALIZATION MASTER PLAN**  
Leadership Fostering Creativity and Innovation

**EXHIBIT 05 >**

**LEADERSHIP PROVIDING SAFETY FROM NATURAL DISASTERS**  
Increased Leadership for Public Awareness of AIA and Members Work

**EXHIBIT 06 >**

**AIA PUERTO RICO PEOPLE'S CHOICE AWARD ON SOCIAL MEDIA**  
Increased Leadership for Public Awareness of AIA and Members Work

**EXHIBIT 07 >**

**AIA MIAMI CHRISTOPHER KELLEY LEADERSHIP PROGRAM**  
Leadership to Share Knowledge and Empower Emerging Professionals

**EXHIBIT 08 >**

**CENTRO TAU**  
Leadership to Share Knowledge and Empower Emerging Professionals

**EXHIBIT 09 >**

**CORAL REEF VILLAS**  
Leadership in Practice

**EXHIBIT 10 >**

**OMEGA ENGINEERING HEADQUARTERS**  
Leadership in Practice

## MODERATOR - AIA NATIONAL STRATEGIC COUNCIL

ROLE OF NOMINEE	Moderator
CHALLENGE	Manage and coordinate the work of the AIA National Strategic Council, the AIA's Think Tank, to scan the industry, identify potential opportunities to improve the AIA and the profession and study approaches to develop innovative solutions.
ACTIONS	<p>As the Moderator for the Council, Jaime <b>guided 50 Strategic Council members and established a streamlined process to collect and study member concerns</b>. He directed the efforts of the group, planned and coordinated all assemblies and <b>developed innovative and effective deliverables suited for broader communication of the group's work</b>. To accomplish this Jaime put in place the following:</p> <ul style="list-style-type: none"> <li><b>The first Council member survey to collect concerns.</b> The survey led to the collection of over 200 concerns from the membership and AIA staff and helped the group establish priorities.</li> <li><b>Developed a design thinking framework</b> with tools, deliverables, and processes to guide the work and encourage the group to think creatively.</li> <li><b>Established a progress report schedule</b> with clear milestones and deliverables including <b>videos and drawings to be easily shared and widely viewed</b> for a more effective communication.</li> <li><b>Planned and added a third face-to-face Council meeting</b> to maintain continuity of the work.</li> </ul>

ACTIONS  
(continued)

- Created the Topic Breakfasts and "the Bridge"** for Councilors to interact closely with members and collect feedback on the work.
- Sponsored the Council's first ever resolution approved** at the 2018 AIA National Business Meeting in New York: Resolution 18-5 *Blueprint for Better Communities: Implementation of the New Urban Agenda in the Architecture Profession*. It has been implemented by AIA National as part of its Blueprint for Better campaign.
- Synchronized Council elections** for better alignment with the AIA's election process and improved Council and Board leadership transition.
- Championed the integration of key staff members with the work of the Council** which led to closer collaboration with AIA's Research & Practice, and other key committees.
- Promoted a Council job description** to better communicate expectations to aspiring Councilors improving recruitment efforts.
- Aligned the Council to work collaboratively with the AIA National Board on Resolutions** leading to joint efforts between both bodies to better address the concerns of the membership.

*Declaration of Responsibility*

I have personal knowledge of the nominee's responsibility for the exhibit listed above. That responsibility included:  
*Project under direction of nominee.*

Janis Brackett, AIA  
 2017-2018 At-Large Representative, TX

## MODERATOR - AIA NATIONAL STRATEGIC COUNCIL

SYNOPSIS /  
OUTCOME /  
IMPACT

His leadership in the group has helped nurture and propel different initiatives with transformational impact to the AIA and the profession such as:

- A Blueprint for Better Cities national program and campaign.
- The creation of new City Architect positions in several cities.
- Informing the NAAB Accreditation Review process with research from the Transforming Architectural Education group to improve this review process.
- Development of an industry trends forecast report.
- Development of metrics and criteria which have informed the AIA Design Excellence framework.
- Creation of the Aspire: 2019 SAR Conference to test ideas on improving the AIA conference experience.
- Elevate the conversation on future trends such as blockchain, augmented and virtual reality impacting the profession.
- Enhance professional development with a National Leadership Program.

*"As Moderator, Jaime effectively motivated all Councilors to think critically and pursue bold, innovative ideas. His passion for innovation inspired the Council to generate initiatives with immediate and long-term transformational impacts for the profession and the AIA. His leadership in this role was critical engaging the Board in support of our work."*

- Janis Brackett, AIA  
2017-2018 At-Large Representative, TX

SYNOPSIS /  
OUTCOME /  
IMPACT  
(continued)

The Design Thinking tools and framework developed by Jaime with facilitators have helped focus efforts and continue to be used by the Council as part of its ideation process.

The Topic Breakfasts and "the Bridge" proved highly successful in increasing Council work awareness and listening to the feedback provided by the hundreds of members which participated in these interactions.

The first ever resolution sponsored by the Strategic Council was approved at the 2018 AIA National Business Meeting in New York: Resolution 18-5 *Blueprint for Better Communities: Implementation of the New Urban Agenda in the Architecture Profession and has been implemented by AIA National as part of its Blueprint for Better campaign.*

Jaime's progress report schedule continues to guide annual efforts with the video and drawing deliverables continuing to be shared by Councilors and widely viewed throughout all levels of AIA sparking conversations and inspiring action.

Council, AIA Board and AIA staff integration has continued to grow with joint efforts on:

- Resolution 18-6 Supporting Emerging Professionals
- Resolution 18-7 Repositioning, Member Value and a Study of AIA Regions

The results from this work has established the Council as an effective Think Tank for the AIA capable of generating innovative ideas with a profound, diverse, and far reaching impact for the Institute to make informed decisions on its future strategies for the betterment of its more than 90,000 members and the profession.

## MODERATOR - AIA NATIONAL STRATEGIC COUNCIL



## ARCHITECTURE QUALITY INDEX INITIATIVE - AIA NATIONAL STRATEGIC COUNCIL

ROLE OF NOMINEE	Group Leader / Co-Convener	ACTIONS	Jaime led the Strategic Council Financial Influence work group as a Co-Convener.
CHALLENGE	Architectural value is recognized within the Institute but defined primarily by those outside the profession. While it varies by type and project scale, cumulatively developers, real estate agents, lenders, investors, and city planners exert far more influence on the economics of design and construction than architects.	Jaime worked with other group members, on researching existing rating systems, past attempts at defining architecture value, and identifying current market architecture trends by consumers.	
	In response to this circumstance, a new way of evaluating "economic value of design" based on why good design makes financial sense and its impact on public consumption of architecture should be studied.	Jaime developed a prototype of a rating system titled the "Architecture Quality Index" with objective criteria emphasizing socio-economic factors absent from existing rating systems such as LEED, Wellness and others. The prototype was used to evaluate residential properties and evaluate its effectiveness with AIA member feedback.	
	Develop clear, objective and easy to understand metrics that reveal the importance of building envelope performance, materiality, and passive design strategies and its effects on energy consumption, water usage, resiliency capacity, operating costs, and other criteria important to property buyers, realtors, appraisers and developers.	Jaime presented the group's findings and successfully advocated to the AIA National Board for further development.	
	Create a "go to" system of metrics to objectively rate the effectiveness of design for use by the general public, realtors, lenders, insurers and others looking to measure the relative quality of building projects.	SYNOPSIS / OUTCOME / IMPACT	The AIA National Board advanced the development of the concept within the organization as a beta project benchmarking tool focused on supporting the needs of AIA 2030 project participants. The AQI concept was expanded to capture project data from award programs and Knowledge Communities.
	<p><b>Declaration of Responsibility</b>  <i>I have personal knowledge of the nominee's responsibility for the exhibit listed above. That responsibility included:  Project under direction of nominee.</i></p>	Because of its current relevance, the criteria developed for the AQI has been incorporated as part of the evaluation metrics of the COTE Top Ten Framework recently rebranded as the AIA Design Excellence Framework. Specifically, the Design for Economy focus topics, collects concepts from the AQI which have become an integral part of evaluating design excellence across the Institute.	

Richard T. Connell, FAIA  
2015-2018 Regional Representative, New England

## ARCHITECTURE QUALITY INDEX INITIATIVE - AIA NATIONAL STRATEGIC COUNCIL

*“Architectural Quality Index: Communicating the value of architecture is of great importance. The use of rating systems and other techniques to quantify value is increasingly relevant today in many fields. Developing approaches that capture factors most valued by architects merits careful consideration.*

*The Board notes the alignment of the AQI concept with the priorities in the 2016-2020 AIA Strategic Plan and recommends its referral to AIA National staff for evaluation in 2018. Further, a work session has been recommended for the Knowledge Leadership Assembly (KLA) this year to review the various ways Knowledge Communities (KCs) address the value and quality of architecture.”*

*- 2018 AIA National Board*

*The value of architectural design and design thinking are being determined by others. Real influence comes about through defining value and conveying why it is important...*

### WHAT IS THE AQI?

- Residential-based index prototype focused on measuring and communicating the value of design
- Tool for AIA to provide guidance on the value of design and importance of AIA architects to the industry and public.
- Intended to be a companion with other initiatives, programs, and organizations
- Functions as a resource for homebuyers, lenders, appraisers, developers, built environment professionals; potential source of income for AIA
- Educational instrument that communicates the value and benefits of design thinking
- Reinforces the American Institute of Architects as a trustworthy and reliable source regarding the value of architecture.

## Architectural Quality Index

**Garnering greater economic influence by communicating the value of design**



**Site Planning + Environmental Responsiveness**

Orientation  
Green space  
Buffers  
Local resourcing  
Material content  
Natural forces  
Edges/Boundaries  
Site resilience  
Maintenance  
Innovative design



**Building Performance**

Envelope  
Life Safety  
Systems Integration  
Passive Design  
Energy Demand  
Natural Resources  
Building Resilience  
Innovative design



**Health + Wellness**

Air Quality  
Indoor-Outdoor  
Day Lighting  
Natural Ventilation  
Materials  
Aging-in-place  
Universal Design  
Food Production  
Innovative design



**SocioEconomics of Design**

Equity in Design  
Construction Cost  
Financing  
Insurability  
Daily operations  
Maintenance  
Income generation  
Resale value  
Design professionals

**EVALUATION CRITERIA**

**ORGANIZATIONS CURRENTLY ASCRIBING VALUE**



**AQI Work Group**

Co-Conveners:  
JAIME E. SOBRINO, AIA - Florida/Caribbean Region  
RIC ABRAMSON, FAIA - California Region

Group Members:  
RICH CONNELL, FAIA - New England Region  
PATRICK PANETTA, AIA - Western Mountain Region  
FREDERICK MARKS, AIA - Board Knowledge Committee

## COMMUNICATION, ADVOCACY, AND POLICY OF THE NEW URBAN AGENDA (CAPNUA)

### ROLE OF NOMINEE

Co-Founder

### CHALLENGE

Adopted at the United Nations Conference on Housing and Sustainable Urban Development (Habitat III) in Quito, Ecuador, on October 20, 2016 and endorsed by the United Nations General Assembly, the New Urban Agenda (NUA) presented a shared vision for a better and more sustainable future focusing on well-planned and well-managed urbanization as a powerful tool for sustainable development for both developing and developed countries.

The NUA's participatory, people-centered vision, provided actions to achieve sustainable urban development given the specific and nuanced needs of different cities, towns, and territories.

The relevance of the NUA and the value and adaptability of the strategies listed presented an opportunity to educate design professionals and raise awareness of these beneficial principles to communities as a resource to further advance sustainable urban development.

### ACTIONS

A founding member of the Communication, Advocacy, and Policy of the New Urban Agenda (CAPNUA) work group in the Strategic Council, Jaime **helped outline the group's goals and created its first prototype for a national outreach campaign** for the New Urban Agenda.

Jaime, along with fellow work group members, **led efforts creating outreach materials, pilot programs and toolkits** for AIA leaders, components and general membership to engage their communities about the NUA and its principles.

As a result, in 2017 community events were held in the cities of San Diego, San Antonio, Columbus, Denver, Santa Fe, Leyton and Indianapolis. The events promoted the concepts of the NUA through urban design charettes, panel discussions with community and city leaders, architecture professionals and key stakeholders. **Over a thousand people attended and participated in these conversations on urban renewal led by architects.**

As Moderator of the Strategic Council Jaime **elevated the CAPNUA work group efforts and results to the National Board and to the entire membership by championing the first ever resolution sponsored by the Strategic Council; Resolution 18-5: Blueprint for Better Communities: Implementation of the New Urban Agenda in the Architecture Profession** was presented and approved at the 2018 AIA National Business Meeting in New York.

### Declaration of Responsibility

I have personal knowledge of the nominee's responsibility for the exhibit listed above. That responsibility included:  
Other: Project co-created by nominee.

Jon Penndorf, FAIA, LEED AP BD+C, RELi AP  
2016-2018 Regional Representative, Middle Atlantic

## COMMUNICATION, ADVOCACY, AND POLICY OF THE NEW URBAN AGENDA (CAPNUA)

### SYNOPSIS / OUTCOME / IMPACT

The efforts of the CAPNUA work group and the response and lessons learned from the different sessions held in 2017 were documented and presented by Jaime to the AIA National Board as part of his endeavor as Moderator of the Strategic Council:

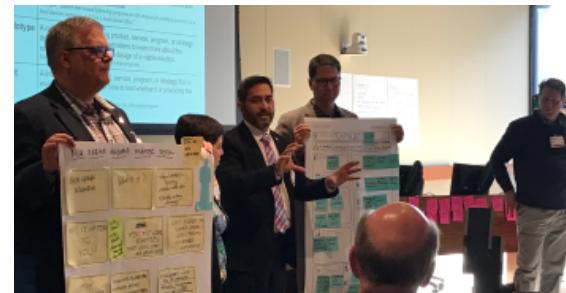
*"CAPNUA (Communication, Advocacy, and Policy of the New Urban Agenda): The CAPNUA program will be further implemented in 2018 through an expanded Blueprint for Better Cities initiative with AIA Components nationally. Councilors engaged in the 2017 CAPNUA work group will serve as "ambassadors" for the 2018 initiative."*

- 2018 AIA National Board

The CAPNUA results advocated by Jaime were the genesis for the *Blueprint for Better Cities* initiative leading to:

- Branding the AIA National Conference on Architecture 2018 with the title *Blueprint for Better Cities*.
- Approval and implementation of National Resolution 18-5: *Blueprint for Better Communities: Implementation of the New Urban Agenda in the Architecture Profession*.
- *Blueprint for Better* developed as a national public outreach campaign and expanding on public outreach efforts including AIA's Film Challenge, the [blueprintforbetter.org](http://blueprintforbetter.org) website, and advocacy efforts.
- Establishing the *Blueprint for Better Communities* grant to increase architects' engagement with their communities on climate change, housing, and public health. In its first year, 45 cities applied for funding with 10 receiving grants.
- Sessions, trainings, tools, and resources throughout the nation to champion conversations in local communities.

**90,000+ AIA members as well as thousands of residents and community leaders in the nearly 20 cities hosting these events** have benefited from the resources originated by CAPNUA to proactively collaborate with communities tackle issues like climate change and homelessness.



Nominee presenting the CAPNUA concept at the Strategic Council Meeting.



Map of CAPNUA presentations (prior to 2017) and Blueprint for Better presentations (after 2017).

## SANTURCE URBAN REVITALIZATION MASTER PLAN - PLAN REVITALIZACION SANTURCE

### ROLE OF NOMINEE

Program Manager

### CHALLENGE

Develop a master plan for the downtown area of Santurce in San Juan, Puerto Rico and execute large impactful projects to revitalize urban development in the zone. The unprecedented and ambitious urban revitalization included the acquisition of more than a dozen of underutilized and strategically located sites for the development of new housing units, commercial areas, public spaces and parking to increase density in the urban core and provide an attractive alternative to suburban sprawl.

### ACTIONS

The Puerto Rico State Department of Housing (PRSDH) and the Puerto Rico Housing Finance Authority (PRHFA) authored the urban redevelopment initiative with Jaime as the Program Manager. Jaime worked closely with the Secretary and Sub-Secretary of the PRSDH and with the Executive Director of the PRHFA. He led a multidisciplinary team of more than twenty (20) professionals including, architects, engineers, planners, appraisers, attorneys and government officials. Jaime managed site analysis, real estate acquisition efforts, request for proposal processes, recommendations of proposals for award and contract negotiations for development and construction of sites. As spokesperson for the program, Jaime also attended public hearings, community meetings and served as liaison to the community, developers, architects, other government agencies and key stakeholders.

#### *Declaration of Responsibility*

*I have personal knowledge of the nominee's responsibility for the exhibit listed above. That responsibility included:  
Project under direction of nominee.*

Jose Cestero  
Executive Director (2002-2006)  
Puerto Rico Housing Finance Authority

### SYNOPSIS / OUTCOME / IMPACT

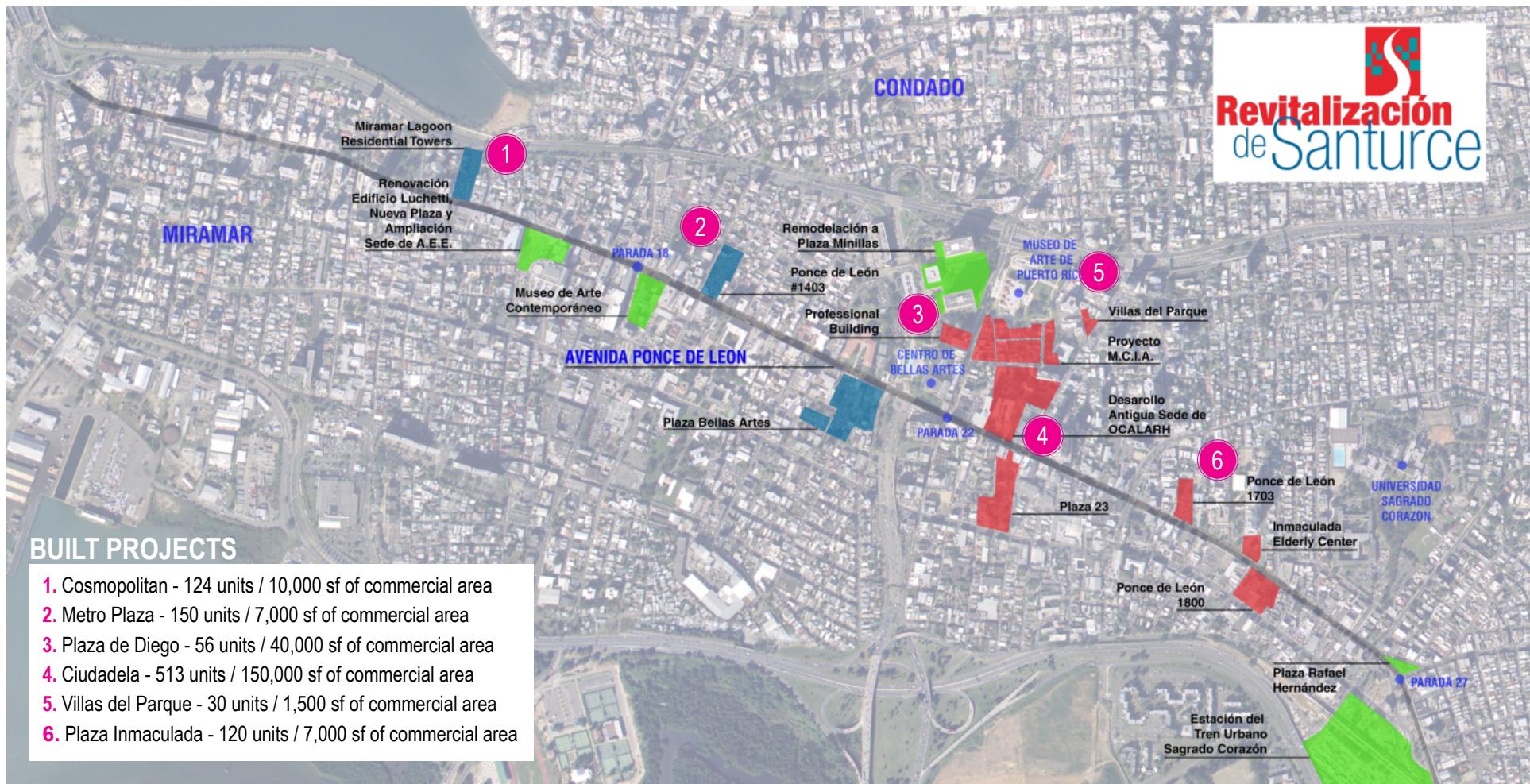
The program began in 2002 with the construction of more than 1,000 new housing units, over 210,000 square feet of commercial area and new parking. The effort has led to over \$250 million in construction investment in Santurce.

It has sparked continuing development by public entities and private developers to present day. Additional housing developments have been constructed since and urban spaces such as public parks and plazas have been revitalized to accommodate the growing population and create a vibrant city.

**The initiative has successfully transformed the area and has brought to the urban center thousands of new residents and hundreds of new businesses making it a desirable area to live and work.** Today, private development continues to invest with a pipeline of future projects and new businesses continuing to open in available commercial areas.

The growth initiated by the program has managed to transcend its original scope and generate momentum for the area to continue thriving nearly two decades after the start of its first project. It is a triumphant model for effective urban redevelopment that has served as guide for other cities in Puerto Rico seeking to revitalize their urban centers.

## SANTURCE URBAN REVITALIZATION MASTER PLAN - PLAN REVITALIZACION SANTURCE



## LEADERSHIP PROVIDING SAFETY FROM NATURAL DISASTERS

### ROLE OF NOMINEE

Founder

### CHALLENGE

Bring awareness of AIA's "Post Disaster Safety-Assessment Program" (SAP) as a valuable resource to assist government officials and the public in Puerto Rico with recovery efforts in an island often threatened by hurricanes. Coordinate opportunities for SAP training in Puerto Rico and train local AIA members and other industry professionals as registered Safety-Assessment Program evaluators.

### ACTIONS (continued)

### ACTIONS

**Jaime spearheaded the efforts to host the first ever "Post Disaster Safety-Assessment Program" session in Puerto Rico during 2012 and further the growth of the program on the island with subsequent trainings.**

In Miami, Jaime's advocacy efforts to members and other professional organizations **attracted 84 professionals to a sold-out SAP training held in 2017.**

As Florida Caribbean Regional Representative, Jaime worked closely with the leadership of AIA Puerto Rico, AIA Florida and the AIA Disaster Assistance Program coordinating initial recovery efforts to assist the US Virgin Islands in the immediate aftermath of Hurricane Irma as well as coordinating assistance for those in Puerto Rico in the wake of Hurricane Maria.

Jaime's leadership to assist those in Puerto Rico included:

- With the help of other AIA members, evacuated seniors with severe health conditions from the island days after the hurricane.
- Connected firms in the mainland with firms in Puerto Rico to provide collaborative work opportunities to reduce the financial impact of the loss of architecture work after the storm halted all activity on the island for months.
- Provided advice and guidance to AIA Miami, and other AIA chapters on most effective ways to support those in Puerto Rico impacted by the hurricane.
- Assisted as liaison between AIA National and AIA Puerto Rico on members need to determine aid.
- Raised awareness of the impact of Hurricane Maria and encouraged aid for Puerto Rico to hundreds of members in attendance at AIA Grassroots in 2018.

### Declaration of Responsibility

I have personal knowledge of the nominee's responsibility for the exhibit listed above. That responsibility included:  
**Project under direction of nominee.**

Julian Manriquez Botello, AIA  
 President AIA Puerto Rico, 2012

## LEADERSHIP PROVIDING SAFETY FROM NATURAL DISASTERS

### SYNOPSIS / OUTCOME / IMPACT

SAP trainings were offered in Puerto Rico in 2012 and 2013 with fifty-nine (59) AIA members trained and registered as Safety Assessment Evaluators. The training was offered again in 2017 shortly after Hurricane Maria with seventy-three (73) additional members completing training and achieving registration as SAP evaluators.

In the aftermath of Hurricane Maria in Puerto Rico, forty (40) local registered SAP professionals were engaged as part of the infrastructure damage assessments and recovery efforts.

**The trained volunteers visited and assessed over one hundred and fifty (150) public schools throughout the entire island.** This initiative determined the safety of the structures for occupancy and helped accelerate government recovery efforts to use the schools as temporary community shelters in areas where residents had lost their homes and reopen schools to students in less affected zones.

**The program helped thousands on the island of Puerto Rico survive and cope with the devastation left by the hurricane.**

*"Jaime's vision and efforts to bring the SAP training to Puerto Rico enabled our members to contribute immediately and effectively to the island's recovery after the massive devastation left by Hurricane Maria."*

- Julian Manriquez Botello, AIA  
2012 AIA Puerto Rico President and SAP Evaluator

**MICHAEL LINGERFELT, FAIA**  
PRESENTS:

## SAFETY ASSESSMENT

CERTIFICATION

- BECOME A CERTIFIED POST DISASTER EVALUATOR  
- BECOME ACTIVE IN THE RELIEF EFFORTS IN A DISASTER ZONE ANYWHERE IN THE USA  
- BECOME THE DIFFERENCE  
- BE THE FIRST

**ARCHITECTS, ENGINEERS & BUILDING INSPECTORS**  
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*FIRST TIME IN PUERTO RICO*

AIA Puerto Rico a chapter of: THE AMERICAN INSTITUTE OF ARCHITECTS

  
Presented by  
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**Safety Assessment Certification**

Info:  
Creditos: 6 LU /CEC  
Costo: \$ 99.00 miembros AIA  
\$130.00 entrada general  
20 espacios disponibles  
Incluye libros y material de estudio

Audiencia: Arquitectos e Ingenieros

Cuando: Mayo 24, 2013  
9:00am-4:00pm

Lugar: PR Tea Co.  
153 Calle de la Cruz  
Viejo San Juan, PR

RSVP: [www.aiapr.com](http://www.aiapr.com)




*Flyers for Safety Assessment Certification Training held in Puerto Rico in 2012 (top) and 2013 (bottom).*

## AIA PUERTO RICO PEOPLE'S CHOICE AWARD

### ROLE OF NOMINEE

Founder

### CHALLENGE

Create a social media presence for the AIA Puerto Rico Chapter in response to the rise in popularity and use of these online networks. Effectively leverage these platforms to promote and increase awareness of members' work to a broader audience. Overcoming limitations of resources for an unstaffed chapter with little knowledge of social media and no budget for new initiatives.

### ACTIONS

Jaime created and developed a People's Choice Award (PCA) contest using likes on Facebook to determine the winner. Projects submitted for AIA Puerto Rico's Honor Design Awards - Built Category only were automatically enrolled in the PCA and posted on the chapter's Facebook page. The ease of use of the platform, its worldwide reach, and negligible costs to set up and manage made it an ideal solution.

Jaime promoted participation to members, clients, and consultants to visit the chapter's Facebook page and like the projects exhibited. He also encouraged sharing, and posting comments on projects posts adding an interactive connection with greater engagement by those on social media.

### Declaration of Responsibility

I have personal knowledge of the nominee's responsibility for the exhibit listed above. That responsibility included:  
Project under direction of nominee.

Emmanuel Ramirez, AIA  
AIA Puerto Rico President 2013

### SYNOPSIS / OUTCOME / IMPACT

The award was widely popular in its first year with 4,162 likes in under six (6) days and with the winner obtaining 1,206 likes in the limited time.

The award continues to be held since 2011 and over the past eight (8) years participation has annually reached over 3,500 likes and more than 95,000 views worldwide continuing to grow in popularity and followers.

The PCA has increased AIA Puerto Rico's visibility on social media with the chapter's Facebook page continuing to increase its current 4,285 followers, a much larger online following than larger AIA state and local component's Facebook pages.

The People's Choice Award has connected to those well beyond the AIA membership allowing our member's work to reach a global audience of millions. Participants in the awards program have connected with potential clients through the social media platform and pursued new work.

The success of the PCA in Puerto Rico inspired the creation of AIA Florida's PCA sponsored by the Florida Foundation for Architecture. Initiated shortly after AIA Puerto Rico unveiled its PCA program it has been held since 2012 with participation of 1.6 million votes in 2019.



## AIA PUERTO RICO PEOPLE'S CHOICE AWARD

## NUMBERS TO DATE

6  
annual days to vote

8  
years celebrated

101  
projects viewed

3,500  
annual likes

4,250  
followers

95,000  
annual views

## People's Choice Award



SPONSORED BY:



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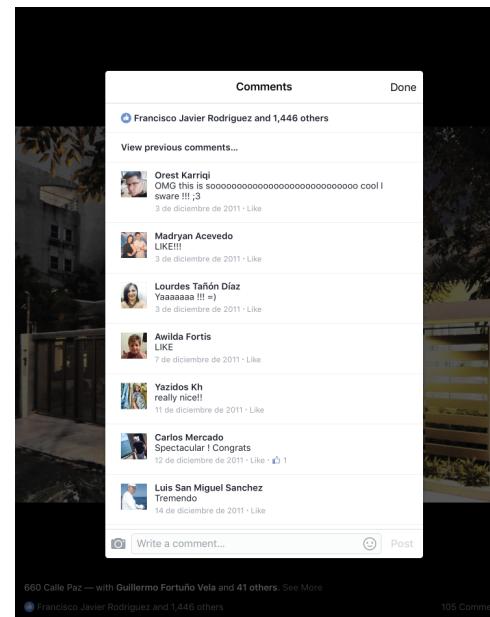
1

Vote @ [www.aiapr.org](http://www.aiapr.org) & [www.facebook.com/aiapr](http://www.facebook.com/aiapr)  
from 8:00 am November 28th until 1:00pm December 3rd  
Winner announced @ AIA Honor Awards Gala December 3rd  
Embassy Suites Hotel & Casino, Isla Verde

1



2



5



4

Clockwise from top left: 1. People's Choice Awards Banner; 2. AIA Puerto Rico logo for social media; 3. Nominee with Jorge Ramirez Buxeda, AIA recipient of first AIA Puerto Rico People's Choice Award on Facebook and Anthny Piermarini, AIA; 4. AIA member promoting his project for PCA on Facebook; 5. Viewer comments on Facebook for PCA.

## AIA MIAMI CKLDP

ROLE OF NOMINEE	Founder/Chair	SYNOPSIS / OUTCOME / IMPACT	PROGRAM METRICS
CHALLENGE	Provide an opportunity for emerging professionals to develop leadership skills through a structured program designed to provide experiences and tools to develop the next generation of architect leaders. Encourage scholars to apply the knowledge learned from the program to take on leadership roles in the community, the AIA and their practices. Improve engagement of younger professionals and establish a leadership pipeline for the AIA Miami chapter.	After beginning the program with an inaugural class on September 15, 2017, the program has continued with a second class which started on September 2018 and a third class planned to start in September 2020.  The program has been completed by thirty-one (31) scholars and has effectively become a pipeline for AIA Miami leadership with scholars pursuing leadership positions on the AIA Miami Board and others improving on their leadership capabilities in their work environments.	<b>2</b> cohorts <b>18</b> sessions <b>31</b> scholars <b>49</b> sponsors <b>67</b> speakers <b>100</b> CEU's offered <b>\$30,000</b> raised
ACTIONS	<p>Jaime founded and implemented the AIA Miami Christopher Kelley Leadership Development Program (CKLDP) with support from the AIA Miami Chapter Board. As program chair, he recruited applicants for the inaugural class, secured speakers and resources, and was awarded a \$2,500.00 grant from the College of Fellows to fund the start of the program.</p> <p>Jaime also commissioned a promotional video of the program shared on social media to market the program and increase awareness of its value to emerging professionals.</p> <p>He continues to champion the program, look for ways to improve its content and strengthen its connection with other CKLDP programs in other cities.</p>	<p>Scholars of the program have gone on to be recognized for their leadership winning the AIA Florida's Associate of the Year Award in the last two (2) years while others have been recognized with several local AIA Emerging Professional Awards. Some have achieved licensure during or shortly after completing the program and taken on board positions in other professional organizations.</p> <p>As a result of the time spent together in the program, the scholars have established support networks through social media to leverage their connections in benefit of their practices and continue learning from one another.</p> <p>The success of the program has also inspired the creation of a statewide leadership program in Florida under the Jacob Leadership Institute with nine (9) members completing the program in 2019.</p>	
Declaration of Responsibility	<p>I have personal knowledge of the nominee's responsibility for the exhibit listed above. That responsibility included: Project under direction of nominee.</p>	<p>AIA Miami is the third city in the nation to offer the program which continues to expand and is currently being offered in seven (7) different cities across the nation.</p>	

Jason Hagopian, AIA  
Vice-Chair AIA Miami CKLDP 2017-2020

## AIA MIAMI CKLDP

"AIA Miami's CKLDP is a wonderful and enriching opportunity where you get a glimpse into different sides of the industry not normally experienced on a day to day basis, and also create many valuable connections and friendships."

- **Brigette Perez**  
AIA Miami CKLDP  
2019 Scholar



AIA MIAMI CKLDP CLASS OF 2017-2018

"The AIA Miami CKLDP gives you the chance to meet one on one with industry leaders and entrepreneurs, providing you with knowledge and advice from professionals with a wide array of backgrounds and perspectives. There is no other program that comes close to offering these types of opportunities."

- **Christopher G. Coule**  
AIA Miami CKLDP  
2019 Scholar



AIA MIAMI CKLDP CLASS OF 2018-2019

Clockwise from top left: Scholars for 2018 and 2019 classes; Inaugural Class closing ceremony; Nominee with scholars in a planning session; Group picture of 2018-2019 Class; Scholars at the FIU's Robotics Lab; Cover of session booklet.





By Alexandra Goldstein, AIA, LEED AP<sup>RD</sup>, NCARB | FGSS, Inc. & Gisel Orizondo, LEED Green Associate, Assoc. AIA | Perkins + Will  
December 9, 2017

**The Art of Negotiation**

SESSION #3

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"The program pushed me to do things I was afraid to do before. My career will be much better because of what I experienced in this program."

- **Dominique Denis**  
AIA Miami CKLDP 2018 Scholar

## CENTRO TAU - RICKY MARTIN FOUNDATION

### ROLE OF NOMINEE

Project Leader

### CHALLENGE

Jaime led coordination efforts for the Ricky Martin Foundation (RMF) in the development of their first ever community center. Designed by architecture students, construction documents needed to be fully developed, a construction permit secured, and the project built within a limited budget.

### ACTIONS

Jaime managed the design development and construction documentation process for the *Centro TAU* in Loiza, Puerto Rico in collaboration with the RMF. Jaime worked with architecture faculty and students in the *Taller Comunitario* studio of the School of Architecture of the University of Puerto Rico on the design, added a team of pro-bono consultants to develop the construction documents, and secured the approval of project permits.

### SYNOPSIS / OUTCOME / IMPACT

**Centro TAU** was completed in 2014 and is located in one of the most underprivileged municipalities of Puerto Rico. The center employs 27 teachers and provides services to the local community of 30,000 residents and supports the organization's world wide fight against child trafficking. The center educates the community on issues such as HIV and STDs prevention; family planning; breast cancer; drug and alcohol addiction, and gender violence among others. Its services have helped thousands in the community struggling with physical and psychological ailments.

#### *Declaration of Responsibility*

I have personal knowledge of the nominee's responsibility for the exhibit listed above. That responsibility included:  
*Project under direction of nominee.*

Victor Diaz Paunetto, AIA

Adjunct Professor

Taller Comunitario, UPR School of Architecture



## CORAL REEF VILLAS

### ROLE OF NOMINEE

Lead Designer/Architect of Record

### CHALLENGE

Provide a design solution for a multi-family residential project in a compact and irregular-shape waterfront property with stringent zoning requirements. The program called for maximizing the use of the property and limiting the building's footprint.

### ACTIONS

Jaime was the Lead Designer and Project Architect for the site and building design. He successfully managed the intricate permitting process for oceanfront property projects in Puerto Rico and achieved all of the owner's programmatic requirements with an efficient and sustainable design.

### SYNOPSIS / OUTCOME / IMPACT

Located in the town of Cerro Gordo on the north coast of Puerto Rico, the design maximized the limited site to include six (6) apartment units with ocean views and beach access. Each unit was provided with two (2) parking spaces and storage area. The three (3) story structure provided two (2) level and single level units. Construction of the project was completed in 2008.

The site design maximized green areas, provided privacy for each unit and limited the construction footprint while observing the required setback from the ocean.

#### *Declaration of Responsibility*

*I have personal knowledge of the nominee's responsibility for the exhibit listed above. That responsibility included: Project under direction of the nominee.*

Jose O. Gonzalez, PE  
President  
J.O.G. Engineering - General Contractor for the project



## OMEGA ENGINEERING HEADQUARTERS

**ROLE OF NOMINEE** Lead Designer/Project Architect

**CHALLENGE** Design the corporate offices for Omega Engineering, LLC an international general contractor and real estate developer.

**ACTIONS** Jaime designed the interiors of the space and supervised the construction of the project.

**SYNOPSIS / OUTCOME / IMPACT** The office layout accommodated the staff of 30 employees with a minimalist design exposing the original structure to contrast with the modern interior details and furniture. The open layout provided for spaces to encourage staff collaboration and main meeting rooms maximized views of the Condado Lagoon and Atlantic Ocean. The design served as a "showroom" of the company's high construction quality and reinforced its image as one of the top general contractors in Puerto Rico.

Completed in 2008, the office occupied the 4th floor of the building with a total area of approximately 8,000 square feet. Productivity and collaboration of employees improved dramatically in the new office along with greater employee satisfaction.

### Declaration of Responsibility

I have personal knowledge of the nominee's responsibility for the exhibit listed above. That responsibility included:  
**Project under direction of the nominee.**

Frankie J. Lopez, P.E.  
 Vice President, Omega Engineering, LLC

